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h December 1953

MEMORANDUM FOR: Dr. Norris G. Kenny Office of the Assistant Secretary of Defense

SUBJECT Respective Responsibilities of the EIC and IWG in the Study of Relatively Long-Term Problems

- l. Your memorandum of 23 November suggests some confusion as to the respective responsibilities of EIC and IWO, and of their sub-groups as discussed in the minutes of the third meeting of the IWO Sub-group on External Financial Operations of the Soviet Bloc, 29 October 1953 (Control 146253, paragraph 16). As I understand it, your specific concern is at the statement that the EIC or one of its sub-groups "might...be designated" to understake a particular long-term study in which there were IWG interests; and you are questioning whether IWG or EIC is responsible for describing which organization should undertake a given long-term study.
- 2. Actually, it appears to me that the terms of reference of the IWG (IWG-D=53/1, 25 July 1952, paragraph 3) are quite clear in this respect, stating in paragraph 3:

The IWG will not supplant any other interagency intelligence arrangements, but will make use of the existing intelligence facilities of the Government, including appropriate interagency committees and working groups."

- 3. This means to me simply that IWG, before undertaking any long-term studies on its own will check as to what other Government agencies may already be doing or planning to do in the same general field. Thus, to the extent that the EIC or its subgroups is prepared to undertake a long-term study in a field of common interest, the IWG would normally make use of EIC facilities. If a given study (or parts of it) were beyond EIC responsibility, interest or capacities, the IWG would look elsewhere or make its own study on these particular problems. Any duplication in actual work is avoided in practice by informal consultation. I have checked my views in this matter with the Chairman of the IWG and he consure in these conclusions.
- 4. I hope you will feel that this explanation will meet your needs in connection with the "management inquiry" to which you referred. The EIC and the IWO have existed together for almost a year and a half in complete harmony and without duplication of effort.

Otto E. Guthe Assistant Director, Research and Reports